

#	Name	Duration	2007	2008	2009	2010	2011	2012	
1	Project 2007-03 Real-time Operations	1470 days							
2	SAR Development and Finalization	166 days							
3	Draft SAR	42 days							
4	SC Appoints SAR DT	10 days							
5	Post SAR for Comment	22 days							
6	Address Comments Received on SAR Posting	30 days							
7	Post Revised SAR for Comment	24 days							
8	Receive Authorization to Proceed by SC	1 days							
9	Standard Development	1297 days							
10	Appoint Standard Drafting Team	14 days							
11	Post Request for SDT Nominations	14 days							
12	SC Appoints Standard Drafting Team	1 days							
13	Develop Initial Draft of Standard(s)	232 days							
14	Develop Initial Draft of Standard	112 days							
15	Submit Draft Documents for NERC Staff Review	15 days							
16	Revise Documents Based on NERC Staff Review	15 days							
17	Re-submit Draft Documents for NERC Staff Review	1 days							
18	First Posting of Documents for Industry Comment	33 days							
19	Develop Second Draft of Standard(s)	120 days							

Project: Project 2007-03: Real-time Operations r0

Planned Start: 3/15/07

Projected Start: 3/15/07

Planned Completion: 10/31/12

Projected Completion: 10/3/12

Printed On: 8/30/12

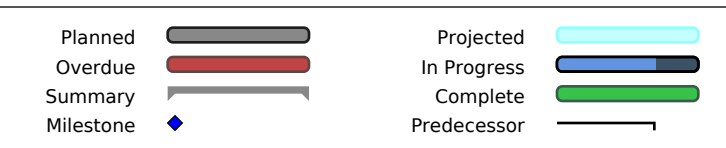


Planned		Projected	
Overdue		In Progress	
Summary		Complete	
Milestone		Predecessor	

#	Name	Duration	2007	2008	2009	2010	2011	2012
20	Develop Reply Comments and Second Draft of Standard	77 days						
21	Seek Regulatory Clarification on Directives/Other	1 days						
22	Submit Draft Documents for NERC Staff Review	10 days						
23	Revise Documents Based on NERC Staff Review	10 days						
24	Re-submit Draft Documents for NERC Staff Review	1 days						
25	Second Posting of Documents for Industry Comment	23 days						
26	Develop Third Draft of Standard(s)	100 days						
27	Develop Reply Comments and Third Draft of Standard	39 days						
28	Submit Draft Documents for NERC Staff Review	8 days						
29	Revise Documents Based on NERC Staff Review	15 days						
30	Re-submit Draft Documents for NERC Staff Review	9 days						
31	Third Posting of Documents for Industry Comment	23 days						
32	Develop Fourth Draft of Standards	260 days						
33	Develop Reply Comments and Fourth Draft of Standard	42 days						
34	Meeting with FERC staff	4 days						
35	Develop changes based on FERC staff meeting	57 days						
36	Submit Draft Documents for NERC Staff Review	8 days						
37	NERC staff review of submitted documents	10 days						
38	Revise Documents Based on NERC Staff Review	56 days						

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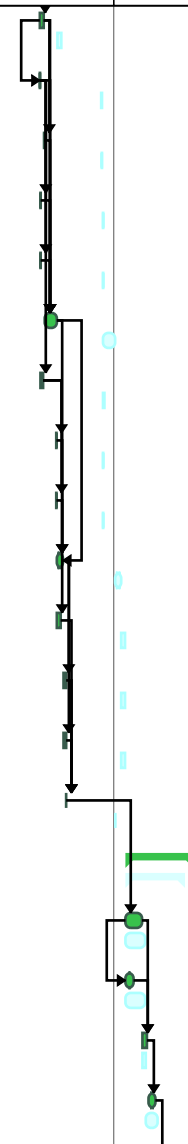
#	Name	Duration	2007	2008	2009	2010	2011	2012
39	Re-submit Draft Documents for NERC Staff Review	15 days						
40	Fourth Posting of Documents for Industry Comment	23 days						
41	Finalize Documentation	15 days						
42	Balloting	549 days						
43	Prepare Documents for Balloting	101 days						
44	Submit Draft Documents for NERC Staff Review	5 days						
45	Revise Documents Based on NERC Staff Review	5 days						
46	Re-submit Draft Documents for NERC Staff Review	27 days						
47	Seek SC Approval to move to Ballot	14 days						
48	Receive SC Approval to Move to Ballot	0 days						
49	Project Moved to Balloting Phase	0 days						
50	30-Day Pre-ballot Review	25 days						
51	Initial Ballot	7 days						
52	Successive Ballot	77 days						
53	Respond to Comments Received	20 days						
54	Write Draft Standard	10 days						
55	Send Posting Package to SPM for Quality Review	5 days						
56	Perform Quality Review of Posting Package	10 days						
57	Edit Posting Package based on QR and Send to SPM	10 days						

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58	Final Pre-Posting Review of Posting Package	5 days						
59	Write Draft Standard Posting Announcement	1 days						
60	Post Draft Standard and Update Web Page	1 days						
61	Post Draft Standard Posting Announcement	1 days						
62	Distribute Draft Standard Posting Announcement	1 days						
63	Comment Period	20 edays						
64	Write Successive Ballot Announcement	3 days						
65	Post Successive Ballot Announcement	1 days						
66	Distribute Successive Ballot Announcement	1 days						
67	Conduct Successive Ballot over 10 days	10 edays						
68	Assemble Comments on Draft Standard and Send to Project Manager	5 days						
69	Assemble Ballot Comments on Draft Standard and Send to Project Manager	5 days						
70	Assemble Ballot Results and Update Web Page	5 days						
71	Successive Ballot Complete	0 days						
72	2nd SUCCESSIVE BALLOT	81 days						
73	Respond to Comments Received	20 days						
74	Write Draft Standard	10 days						
75	Send Posting Package to SPM for Quality Review	5 days						
76	Perform Quality Review of Posting Package	10 days						

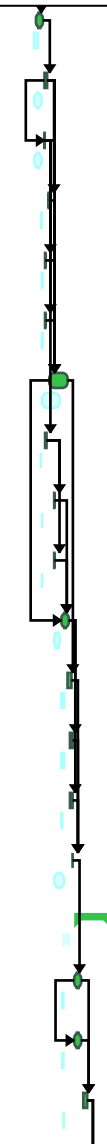


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#	Name	Duration	2007	2008	2009	2010	2011	2012
77	Edit Posting Package based on QR and Send to SPM	10 days						
78	Final Pre-Posting Review of Posting Package	5 days						
79	Write Draft Standard Posting Announcement	1 days						
80	Post Draft Standard and Update Web Page	1 days						
81	Post Draft Standard Posting Announcement	1 days						
82	Distribute Draft Standard Posting Announcement	1 days						
83	Comment Period	30 edays						
84	Write Successive Ballot Announcement	3 days						
85	Post Successive Ballot Announcement	1 days						
86	Distribute Successive Ballot Announcement	1 days						
87	Conduct Successive Ballot over 10 days	12 edays						
88	Assemble Comments on Draft Standard and Send to Project Manager	5 days						
89	Assemble Ballot Comments on Draft Standard and Send to Project Manager	5 days						
90	Assemble Ballot Results and Update Web Page	5 days						
91	Successive Ballot Complete	0 days						
92	RECIRC BALLOT	45 days						
93	Respond to Comments Received	10 days						
94	Write Draft of Standard	10 days						
95	Send Posting Package to SPM for Quality Review	5 days						

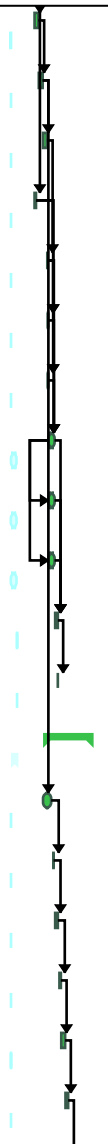


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96	Perform Quality Review of Posting Package	5 days						
97	Edit Posting Package based on QR and Send to SPM	5 days						
98	Final Pre-Posting Review of Posting Package	5 days						
99	Write Recirculation Ballot Announcement	3 days						
100	Post Draft Standard and Update Web Page	1 days						
101	Post Recirculation Ballot Announcement	1 days						
102	Distribute Recirculation Ballot Announcement	1 days						
103	TOP-001 Recirculation Ballot REF_BALLOT_R	10 edays						
104	TOP-002 Recirculation Ballot REF_BALLOT_R	10 edays						
105	TOP-003 Recirculation Ballot REF_BALLOT_R	10 edays						
106	Assemble Ballot Results and Update Web Page	5 days						
107	Recirc Complete	0 days						
108	BOT APPROVAL	480 hrs						
109	Develop Board Materials	10 days						
110	Send Board Materials to Standards Leadership	1 days						
111	Perform Standards Leadership Review	5 days						
112	Edit Board Materials based on Leadership Review	3 days						
113	Perform Legal Review	5 days						
114	Exec Mgmt Edit Board Materials based on Legal Review and send to	3 days						

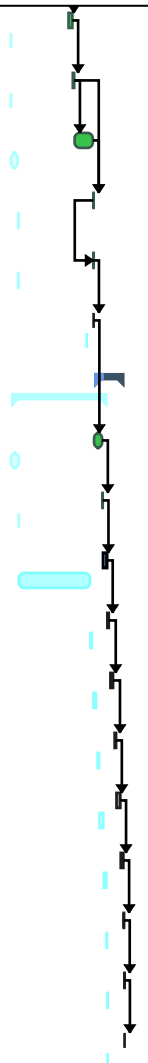


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#	Name	Duration	2007	2008	2009	2010	2011	2012
115	Perform Exec Mgmt Review	5 days						
116	Edit Board Materials based on Exec Mgmt Review	3 days						
117	Submit Board Materials to Board	30 edays						
118	Present Board Materials to Board	1 days						
119	Board Vote on Materials	1 days						
120	BOT Approval Complete	0 days						
121	FILING	296 hrs						
122	Develop Draft Filing	10 days						
123	Send Draft Filing to Standard Regulatory Initiatives	1 days						
124	Perform Standards Regulatory Initiatives Review	5 days						
125	Edit Draft Filing based on SRI Review and send to Legal	3 days						
126	Perform Legal Review	5 days						
127	Mgmt Edit Draft Filing based on Legal Review and send to Exec	3 days						
128	Perform Exec Mgmt Review	5 days						
129	Edit Draft Filing based on Exec Mgmt Review	3 days						
130	Assemble Final Filing Package	1 days						
131	Submit Final Filing Package	1 days						
132	Filing Complete	0 days						



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